



2026 NATIONAL PUBLIC ADMINISTRATION STUDENT CASE COMPETITION

PROGRAM

SATURDAY FEBRUARY 21, 2026
8:00 AM – 8:10 PM EST



Canada School
of Public Service

École de la fonction
publique du Canada





Welcome

On behalf of the members of CAPP and its community, I welcome you to our association's national case competition. Year after year, the quality of the presentations and the performance of the participating teams continue to impress both academics and public administration practitioners who can participate in this competition. Each year, this competition clearly demonstrates the excellence of the next generation of Canadian public administrators. In fact, this event has become so popular that, once again this year, we had to turn away some teams. You are therefore privileged to participate this year.

We can hold this national case competition year after year because we can count on many volunteers who are willing to give their time to make this competition a reality. I would therefore like to thank all those who have agreed to coach their teams. I would also like to thank all those who agreed to serve as judges and commentators, who will offer the teams valuable advice and feedback. I would also like to thank all those who participated in organizing this competition, particularly those who wrote the case. Without you, there would truly be no competition.

Finally, I would like to extend a special thank you to Professor Ian Roberge, without whom this event would never have taken place. He never hesitated to devote countless hours of volunteer work to ensure that you would have a high-quality competition. This year, he brilliantly took over from the competition's founder, Professor Robert Shepherd.

Thanks to Ian, we now know that our flagship event will continue for many years to come.

I wish you every success and, above all, lots of fun.

Jean-François Savard, Ph.D.
Dean of Research, ENAP
Full Professor, ENAP
President, CAPP

Friday, February 20, 2026: Presentations Due

1. Submitting Presentations

All presentation decks must be emailed to the organizers at cappa.casecomp.2026@gmail.com by **5:00 pm EST on Friday, February 20, 2026**. In order to minimize the number of technical problems on the day of presentations and ensure that all decks will be compatible with all computers, all final slide decks must be submitted in both PowerPoint and PDF formats. This means that teams will be presenting using the PDF file provided, rather than a PowerPoint document (which is provided as a backup only). It is recommended that teams keep their decks simple and professional and note that any slide transitions or animations will not appear in the PDF version.

During presentations, the tech coordinator on the call will open the PDF deck on their computer, share their screen, and will be responsible for advancing through the slides as the team presents. One of your team members can say “next slide, please”. Teams will not be given control of the slides to create an equal environment for all teams in case of lag in bandwidth. Teams will be given the opportunity to practice this screen sharing process during their tech run on **February 11, 2026**.

Saturday, February 21, 2026: Competition Day

1. Joining the Call

Thirty minutes before their allotted presentation time, team members and coaches will follow the Zoom link for the competition. Teams will not be immediately admitted into the call, so they will be asked to wait on a loading page until a facilitator lets them into the call. Once they are admitted into the call by the host, each team will be greeted by an outside organizer in the virtual “lobby” of the event. At this time, each team member and coach should ensure that their screen name is set to their full name, that they have no virtual backgrounds showing, and that they are fully prepared to brief the judges. A technician will also be on hand to address any last-minute technical issues with team members.

Teams will have an opportunity in the prep room to have a screen shot taken, commemorating their participation in the case competition. The following is the Zoom Link Information for Competition Day:

Feb 21 - Competition / Closing Ceremony / Team Debriefs

Time: Feb 21, 2026 7:30 AM Eastern Time

Join Zoom Meeting

<https://us06web.zoom.us/j/84128973420?pwd=EASD6dbolUN9yRMydZoFHIB1tIT4M.1>

Meeting ID: 841 2897 3420

Passcode: 331660

One tap mobile

+17789072071,,84128973420#,,,,*331660# Canada

+17806660144,,84128973420#,,,,*331660# Canada

Join by SIP

• 84128973420@zoomcrc.com

2. Presentations

When entering the presentation room, the coaches and the team alternate should turn off their video and audio. The team alternate will not participate in the presentation or Q&A session.

The inside organizer will introduce the team at the outset and will indicate that the digital timer will start. The timer will not be stopped for any reason once the presentation begins.

The team will manage their own time in the presentation room once the digital timer is activated. However, sufficient time should be left for Q&A as this element represents 25 percent of the score. Once the briefing presentation is complete, teams will be removed from the presentation room.

The Zoom chat function will be enabled, though this is to facilitate communication amongst the organizers, judges, and technical support team. If a competing team member needs to communicate a technical or other concern with the technical support team, they may use the Zoom chat function. However, team members are not to use the Zoom chat function to communicate with other team members, and teams are expected to not communicate outside the Zoom platform (e.g., through a Slack channel or SMS). Should there be a technical problem with a team member, teams should have a contingency plan in place to have the alternate step in, or another team member take over that portion of the presentation.

Between each briefing, the judges will need time alone in the presentation breakout room to deliberate the previous team's presentation. When deliberations are over, the inside organizer will alert the outside organizer in the virtual lobby that they are

prepared to see the next team. At this time, a technician will admit the waiting team into the presentation breakout room for their presentation, the technician will share their screen with the team's PDF deck, and the thirty-minute timer will commence for the presentation by the inside coordinator. The technician will advance the slides during your presentation; and one of the team members can simply say "next slide, please".

A reliable internet connection and good audio conditions are essential during presentations in order to ensure that the students are audible and can hear the judges' questions and comments. In the event of a team member's technology failing, teams must be prepared to carry on with their briefing — the timer will not stop for any reason once the presentation has begun. Please refer to the additional technical guide from Twin Pines Multimedia available in the Coaches' Folder.

3. Streaming Presentations

All presentations will be streamed live and broadcast to an audience of invited guests and participants who have already completed their presentations.

When a team completes their briefing, they will be emailed a secure link to a livestream of the presentation room to view. Students and coaches will be welcome to watch the following teams' presentations for the rest of the day. Given that the judges will require time to deliberate between presentations, anyone viewing the YouTube link can expect ten minutes of "dead air" time between presentations as the live feed will be halted to give the judges the privacy needed to discuss each brief in turn.

4. Awards Ceremony and Reception

After the conclusion of all presentations, the judges will be given one hour alone to compare briefs and pick the competition's top three winners. At 7:00 pm EST, teams will join the awards ceremony on Zoom. Judges, invited guests, and competition organizers will provide brief comments, and the winners will then be announced. Teams will attend the Zoom call, but a livestream link of the evening will be sent to the participating schools should any of their non-participating students or staff wish to view the event.

5. Feedback Sessions with Judges

Once the winners are announced, the day will conclude with each team joining a breakout room session with a judge who will offer them a debrief of their presentation, including its strengths and areas for improvement. These sessions will be 20 minutes each. There are six judges + coordinator, so there will need to be two shifts of feedback sessions.

We will set up 13 separate breakout rooms, one for each team. All teams will be sent to their respective breakout rooms at the beginning of the first round of feedback sessions. The first round of feedback sessions will begin right away. Teams scheduled for the second round will wait in their private breakout room, conversing amongst themselves. We will move judges and CAPPAs around as required between the first and second round of sessions. Teams will not mingle together in the "lobby" of the call.

Schedule of Presentations: Saturday, February 21, 2026

Team	Enter Waiting Room	Presentation Start – End (EST)	Team
1	7:30 am	8:00 am – 8:30 am	Dalhousie University
2	8:15 am	8:45 am – 9:15 am	Toronto Metropolitan University
3	9:00 am	9:30 am – 10:00 am	Queen’s University
4	9:45 am	10:15 am – 10:45 am	Carleton University
5	10:30 am	11:00 am – 11:30 am	McMaster University
6	11:15 am	11:45 am – 12:15 pm	York University
7	12:00 pm	12:30 pm – 1:00 pm	University of Toronto
Break			
8	1:00 pm	1:30 pm – 2:00 pm	University of Alberta
9	1:45 pm	2:15 pm – 2:45 pm	Concordia University
10	2:30 pm	3:00 pm – 3:30 pm	University of British Columbia
11	3:15 pm	3:45 pm – 4:15 pm	Johnson Shoyama Graduate School of Public Policy
12	4:00 pm	4:30 pm – 5:00 pm	Simon Fraser University
13	4:45 pm	5:15 pm - 5:45 pm	Glendon College
Judges’ Deliberations: 5:45 pm – 6:45 pm			
7:00 pm – 7:30 pm		Awards Ceremony (see below)	
7:30 pm – 7:50 pm		First session of individual team feedback (see below)	
7:50 pm – 8:10 pm		Second session of individual team feedback (see below)	

Awards Ceremony: Saturday, February 21, 2026

TIME	ACTIVITY	SPEAKER
7:00 pm EST	Program Begins	
5 minutes	Welcome and Opening Remarks	Ian Roberge and Eugene Lang Case Competition Co-Organizers
5 minutes	CAPPA Remarks	Jean-François Savard, CAPPA President
10 minutes	Comments on Team Performances	Noah Morris Head Judge
5 minutes	Announcement of Top 3 Teams	Ian Roberge and Eugene Lang
5 minutes	Closing Remarks Explanation of Debriefing Feedback Sessions	

Team Debriefing Schedule: Saturday, February 21, 2026

Team	Coaches	Debriefing by	TIME (EST)
Carleton University	Amanda Clarke	Eugene Lang	7:30 pm
Concordia University	Meghan Joy/Joe Faragone/Geoffrey Kelley	Craig Hutton	7:30 pm
Dalhousie University	Lori Turnbull/Bill Foster	Vincent Rigby	7:30 pm
Glendon College	Francis Garon/Andrew Mackey	Violeta Quintanilla-Webb	7:30 pm
University of Regina and University of Saskatchewan	Nancy Carlson/Colten Goertz	Noah Morris	7:30 pm
McMaster University	Graeme Stewart/Maria Gintova	Kimberly Rebenchuk	7:30 pm
Queen's University	Jamshed Merchant	Christina Santini	7:30 pm
Simon Fraser University	Kennedy Stewart/Daniel Westlake	Noah Morris	7:50 pm
Toronto Metropolitan University	Frank D'Onofrio	Violeta Quintanilla-Webb	7:50 pm
University of Alberta	Jared Wesley/Feodor Snagovsky/Ryan Dunford	Vincent Rigby	7:50 pm
University of British Columbia	Erin Baines and Jen Walker	Christina Santini	7:50 pm
University of Toronto	Brian Lewis/Maegan Ong	Kimberly Rebenchuk	7:50 pm
York University	Naomi Couto/Victor Severino	Craig Hutton	7:50 pm